

**KWAME NKRUMAH UNIVERSITY OF SCIENCE AND TECHNOLOGY,
KUMASI, GHANA SCHOOL OF MEDICAL SCIENCES DEPARTMENT OF
COMMUNITY HEALTH**

KNUST

**OPERATIONALISING THE PUBLIC PROCUREMENT ACT: CRITICAL
IMPLEMENTATION ISSUES IN THE HEALTH ENTITIES IN ADANSI SOUTH
DISTRICT, GHANA**

**A THESIS SUBMITTED TO THE BOARD OF POSTGRADUATE STUDIES OF
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PLANNING AND MANAGEMENT**

BY

**ABRAHAM ASARE-BEDIAKO (HEALTH SERVICES PLANNING AND
MANAGEMENT)**

SEPTEMBER, 2006

**KWAME NKRUMAH UNIVERSITY OF SCIENCE AND TECHNOLOGY,
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DECLARATION

I hereby declare that this thesis, with the exception of specified quotations and ideas attributed to specified sources and duly acknowledged, is entirely the result of my own research work carried out in the Department of Community Health, School of Medical Sciences, Kwame Nkrumah University of Science and Technology, Kumasi, Ghana, under the supervision of Mr. P. Agyei – Baffour of the Department of Community Health, School of Medical Sciences, Kwame Nkrumah University of Science and Technology, Kumasi, Ghana.

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ABSTRACT

In the public sector, million of cedis get lost through improper procurement procedures. The government of Ghana with the assistance of the World Bank and other financing and donor agencies introduced procurement methods and procedures in the public sector. However little is known about compliance of the procedures. This study was conducted in September 2006 to examine if the Adansi South health entities were complying with the procurement act. Both quantitative and qualitative methods of questionnaires and discussions were used to collect primary and secondary data from fifty (50) health staff purposively selected from all the health facilities in the district.

The study revealed that copies of the procurement act were not available (88%), lack of sensitization training programmes, low involvement of stakeholders in selection of inputs (48%), ignorance of procurement processes within smaller facilities, and non-adherence to procurement processes. Even though there were functional procurement committees, lack of professional procurement officer at posts (64%), inadequate funding (42%) to obtain continuous supply from the Regional Medical Stores, improper stores management facilities (36%) and improper evaluation process for price quotations were identified as affecting compliance of the procurement act.

It is recommended that, the MOH/GHS and Procurement Professionals should organize both in-service and external training sessions for health staff in the district, especially those officers who are involved in procurement procedures to update their knowledge and skills. The Public Procurement Board could make proposal to parliament for amendments to some parts of the Public Procurement law to suit the smaller facilities in the districts in connection with purchases.

DEDICATION

This work is dedicated to my wife for her love and support for me throughout the study.

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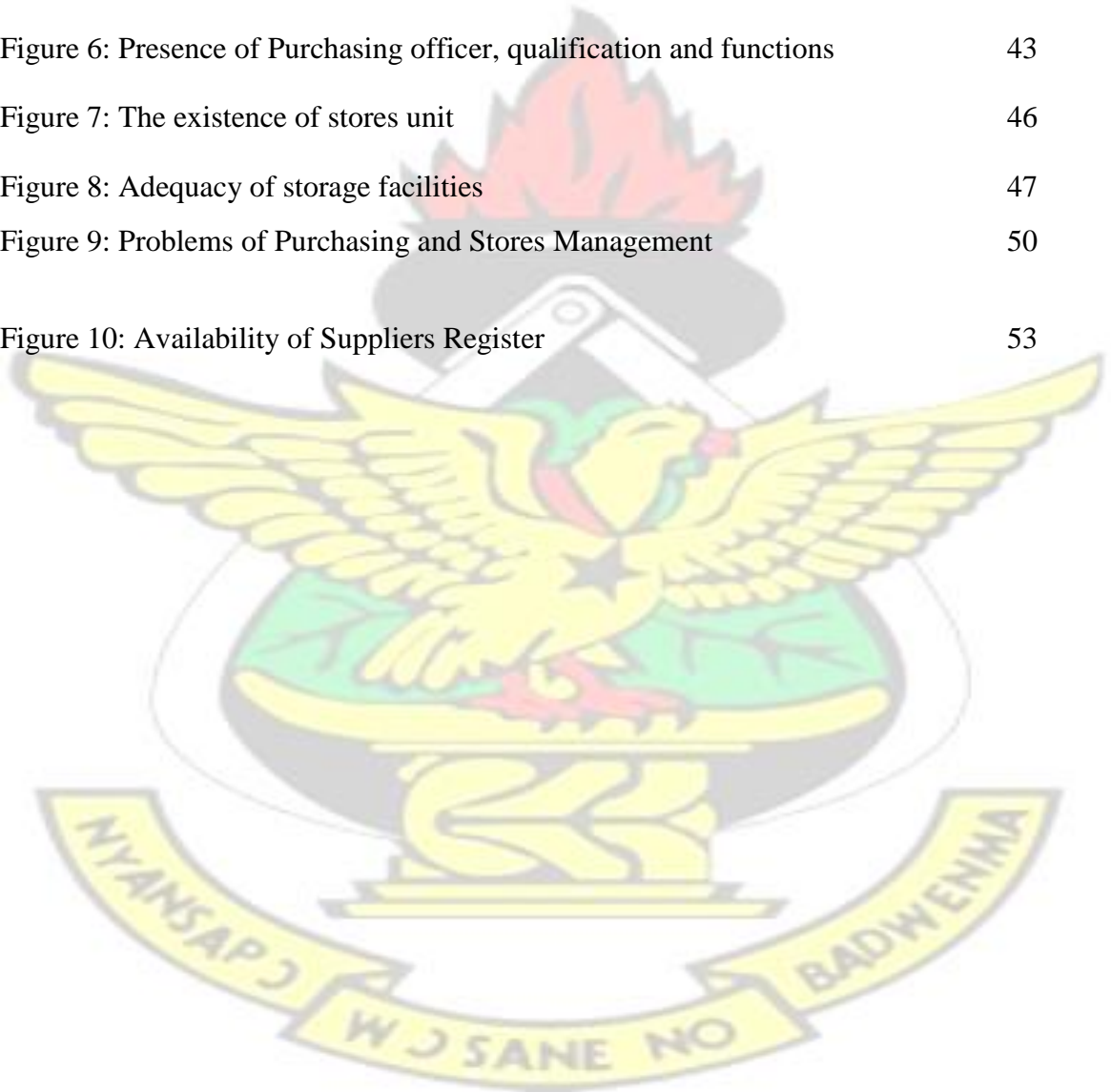
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LIST OF ABBREVIATIONS

ADB	African Development Bank
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BMC	Budget Management Centres
CMS	Central Medical Stores
DA	District Assembly
DANIDA	Danish International Development Assistance
DCD	Department of Community Development
DDHS	District Director of Health Services
DHA	District Health Administration
DHC	District Health Committee
DHMT	District Health Management Team
DHS	District Health System
EPI	Expanded Programme on Immunization
EU	European Union
FE	Financial Encumbrances
GDP	Gross Domestic Product
GES	Ghana Education Service
IBRD	International Bank for Reconstruction and Development
ICB	International Competitive Bidding
IMF	International Monetary Fund
ITC	International Trade Centre
M&E	Monitoring and Evaluation
MOH	Ministry of Health
MOH	Ministry of Health
MTHS	Medium Term Health Sector Strategy
NCB	National Competitive Bidding
NGOs	Non- governmental Organisation

NID	National Immunization Day
PHC	Primary Health Care
PUFMARP	Public Financial Management Reform Programme
UNDP	United Nations Development Programme
USAID	United States Agency for International Development
WB	World Bank
WHO	World Health Organisation

